Corporate Presentation

2026



CONCESSIONS



M CONCESSIONS - Company Overview

Company Overview

- **M** CONCESSIONS was established in 2023, as a subsidiary company of METLEN Energy & Metals. Today the company is a member of METKA Group, METLEN's new dedicated infrastructure platform.

- The company focuses on the development and management of public or private assets or, either through Public Private Partnerships (PPP) or Concessions, in close cooperation with the Group's construction arm, METKA ATE.

- The business objective of **M** CONCESSIONS is to consolidate its position as a leading investor with a substantial portfolio in Greek PPP and Concession projects, across transport, social and environmental infrastructure.





A Distinct Infrastructure Platform Built on METLEN's Core DNA

Shared operating principles, applied through dedicated infrastructure expertise and disciplined investment

Built on METLEN's Industrial Heritage

Established Industrial Group
Diversified activities across Energy, Metals & Infrastructure

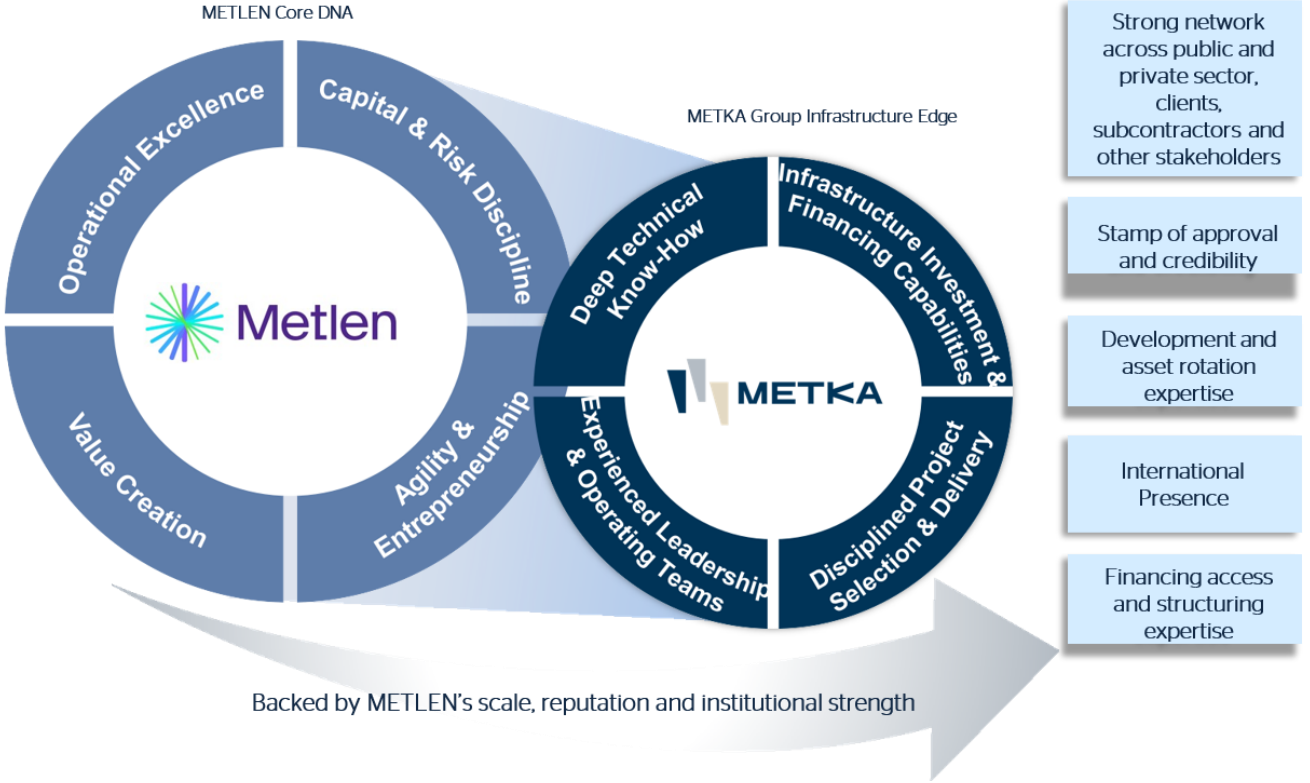
Global Scale
Presence across 5 continents and 48 countries

Synergetic Business Model
Across Energy, Metals & Infrastructure activities

Public Markets Credentials
LSE-listed and member of the FTSE 100

Financial Strength
€7.1 Bn Revenue (2025a)
€0.7Bn EBITDA (2025a)

METKA is METLEN's dedicated Infrastructure arm in Greece and Southeast Europe



METKA Group at a Glance

An integrated infrastructure platform built on technical expertise, operational excellence and financial strength

Leveraging the accumulated experience and expertise of its companies, METKA Group serves as a trusted and reliable partner in the delivery of complex and specialized infrastructure projects, the development and operation of Public-Private Partnership (PPP) and Concession projects, as well as the provision of integrated facility management services.



METKA

Construction and general contracting

CONCESSIONS

Concessions and PPP Projects

UNISON
FACILITY & HUMAN SOLUTIONS

Facility Management


CONCESSIONS

Our Mission

Our Vision, Mission and Values are the company's compass that contributes to the achievement of corporate goals and sustainable excellence.

Our goal is to achieve **market leadership** and **technological excellence** using our expertise in project management, finance, design, construction, operation and maintenance.



Our Values

Effectiveness with Safety as a priority

We face difficult challenges and we are committed to achieving our goals while always ensuring safety at work.

Ceaseless effort for Competitiveness by our People

Our effort to be competitive is ceaseless and it is based on the know-how, skills and dedication of our people, as well as our continuous investment in adapting and updating our processes.

Respect for every Employee

We respect our employees, develop their skills, provide them with the tools they may need to support their role, and have open communication at all the levels of the Organisation.

Two success factors: Teamwork and Excellence

We achieve our best results working as a team. At the same time, we recognise excellence on an individual level and make the most out of it.

Continuous Improvement by All in Everything we do

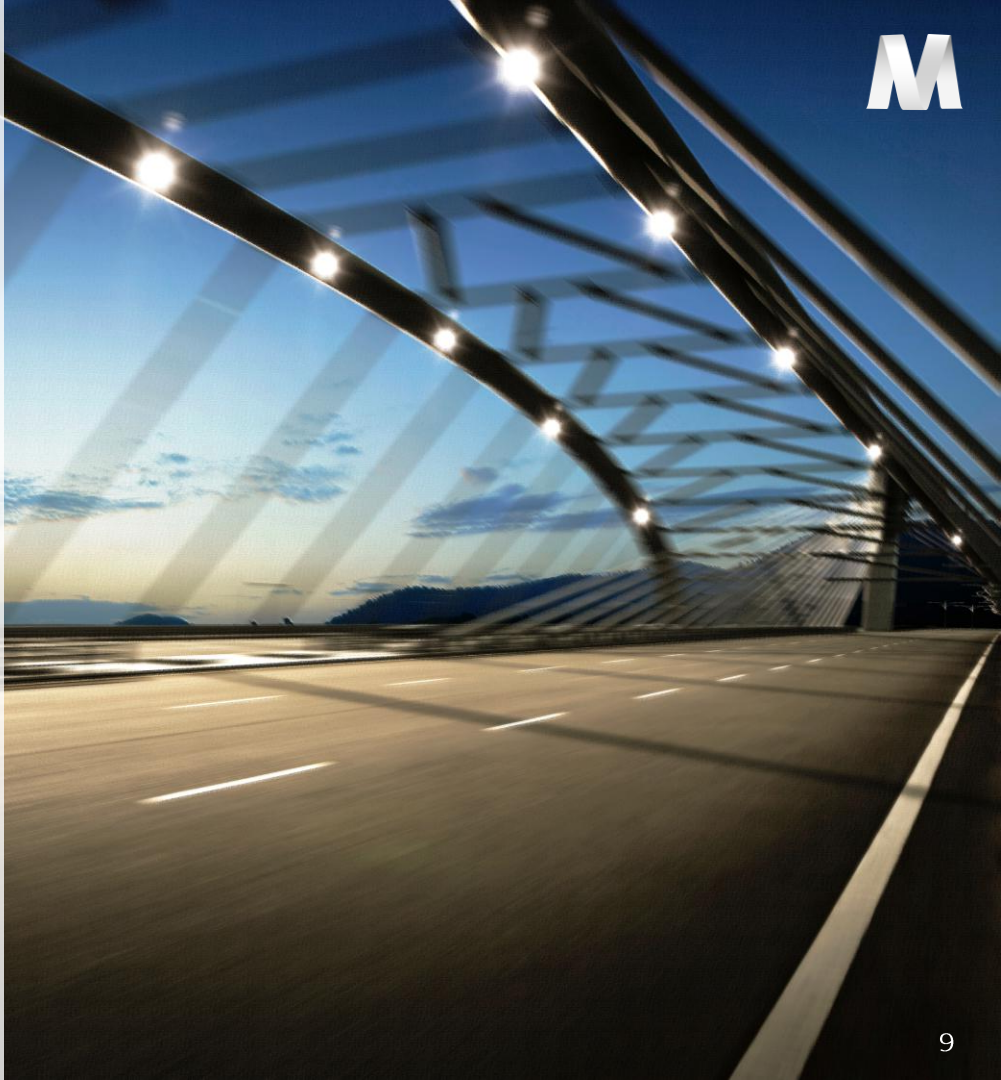
Continuous progress is an integral part of our role, alongside the execution of on-going projects. Our employees know their job well, have ideas on how to improve it and receive recognition when sound ideas are implemented.



Strong Construction Background

- **M** CONCESSIONS relies both on the strong business profile, as well as on the construction experience of METLEN Energy & Metals (ex MYTILINEOS / METKA), who has an **impressive track-record in the construction of complex and specialized projects** for several decades, with strict KPIs, the highest technical requirements and demanding project schedules, as well as proven **know-how and flexibility in financial project planning.**

- This combination creates excellent synergies, from an investment and construction point of view, and enables M CONCESSIONS to be the **investment arm of METKA Group for Concessions and PPP Projects.**



Core Business Activities



PPP Projects

- Public-private partnership activities (PPP) can bring greater efficiency and sustainability to the provision of public services such as energy, transport, telecommunications, water, healthcare, and education, thus providing more quality infrastructure services to more people.
- Projects are planned sustainably, financed, built and maintained at the highest high-quality standard with strict KPIs throughout the life cycle of the project.
- We offer an end-to-end solutions for construction and services projects through professional financing, design, construction and operation.



Concessions

- Concession projects typically involve significant design and construction, as well as long-term operations, for new build (greenfield) or projects involving significant refurbishment and extension (brownfield). Governments collaborate with private companies and investors for the financing, construction and operation of large-scale projects that are needed to improve the quality of life of their citizens.
- We actively participate, either stand-alone or through strategic alliances, in all major concession projects that are announced in Greece.

PPP and Concession Projects

Advantages of PPP and Concession Projects:

- Through PPPs and Concessions, the Public Sector has a powerful tool to offer Sustainable and properly maintained Projects & Services for their entire lifecycle. The key difference to public procured projects is Professional Facilities Management and Operations & Maintenance.
- Our projects not only sustainably relieve public budgets, but also provide a significant number of additional benefits, creating **sustainable value for all stakeholders**.





PPP Reference Projects

Flyover Thessaloniki - Greece

- The scope of the project includes the design, financing, construction and Operation & Maintenance (O&M) of the new eastern inner ring road (Flyover) and the upgrade and the O&M of the western inner ring road in Thessaloniki, Greece.

- The total duration of the project is 30 years. The first 4 years concern the construction period, whereas the remaining 26 refer to the period of operation & maintenance services for the project.

- The Flyover in Thessaloniki will be one of the most emblematic roads of Greece with the longest elevated carriageway in the country.

- The project started in 2023 and is scheduled to be completed in May 2027.

- Contractor: M CONCESSIONS - AVAX



PPP Reference Projects

17 New School Units – Central Macedonia, Greece

- The scope of the project includes the design, financing, construction, operation and maintenance of seventeen 17 new School Units in the Region of Central Macedonia through a PPP scheme.
- The total duration of the project is 27 years. The first 2 years concern the construction period, while the contractual period of operation and maintenance of the school units is 25 years.
- The students of the new school units will have the opportunity to study in state-of-the-art buildings with **bioclimatic design**. The buildings will have photovoltaic panels on the roof for energy production and electricity saving, thermal insulation and sound-absorbing membranes on the floor, sound blocking and finger protection on the doors, soundproof and heat-insulating windows, automation in lighting, heating and ventilation and other electro-mechanical equipment, and even the possibility of remote control via the BMS system.
- The project started in 2024 and is currently in the final construction stage.
- Contractor: M CONCESSIONS - ATESE





PPP Reference Projects

Epirus Streetlighting

- The scope of the project includes the design, financing, supply/installation, **upgrade of existing network and technical management** (maintenance, operation and management) of the **streetlighting infrastructure system** of the national and provincial road network **of the Epirus region**, through a PPP scheme.

- The total duration of the project is **16 years**.

- The project contributes towards the wider operational plan of the Region of Epirus regarding the protection of the environment and quality of life. More specifically: the **energy upgrade of infrastructure**, the **reduction of the energy footprint in the urban areas of the Region of Epirus** and the **awareness of citizens on energy saving issues**.

- The project started in 2025 and has entered commercial operation since July 2026.

- Contractor: M CONCESSIONS



PPP Reference Projects

Irrigation Network Yperia-Orfana

- The scope of the project includes the **design, financing, construction, operation and maintenance of a modern irrigation network**, aiming to cover the irrigation needs of the area (approx. 67.800 acres total net area).
- The network will integrate **smart technologies** (sensors and automatic switches), **to optimize irrigation and minimize water losses and energy consumption/expenditure**.
- The duration of the Partnership Agreement is **25 years**.
- The project is started in Q3 2025 and is currently under construction.
- Contractor: M CONCESSIONS - MESOGEIOS



Corporate Social Responsibility

Corporate Social Responsibility (CSR) is a key element of both the business and the management model of **M** CONCESSIONS. Our goal is the regular communication and the open dialogue with the main groups of our Stakeholders, for the further understanding, but also for our more effective response in the fields of CSR related to our operation, and in line with the new **UN Sustainable Development Goals (SDGs).**



Health & Safety

Our top priority is the safety of our people.

In that regard, we are fully committed to:

- Ensuring, with modern methods, uninterrupted vigilance, training and education of employees.
- Absolute compliance with legal requirements and standards, as well as internal directives.
- Continuous identification and evaluation of risks and taking the necessary measures to address them.
- Operation of a Health & Safety Office.
- Integration of staff in special Health & Safety training programs.
- Open and transparent communication for all issues related to Health & Safety.
- Systematic inspection of the organization and its procedures, in order to fully comply with the rules of safe work, ensuring the safety of customers, partners and other citizens who visit our premises.



Our People

Our people are the most important and integral part of our organization.

We rely on the know-how, skills and dedication of our people, developing their skills, while at the same time strengthening their role, in all jobs of the organization, recognizing excellence both individually and as a team.

We operate with a sense of responsibility and consistency to remain the first choice of our people throughout their career. We stand by them and support their professional development with actions.



Growth Strategies

- Increase our presence and our portfolio of awarded PPP and Concession Projects in Greece.
- Provide value-added and innovative solutions for PPP and Concession projects.
- Continue developing strategic partnerships with accelerate project development capabilities.
- Leverage financial capacity to successfully execute our projects.



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